

Insider Views on Success Stories

- some remarks concerning the Quality of Processes and of Services

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Services...

- ✓ are intangible
- are created in a person to person relation
- ✓ are complexe processes with a front office
- ✓ aspect (contact point = visible) and a back office aspect (including other units, technical equipment etc.= invisible)
- ✓ two components: service itself as
 - ✓ workflow (action, information, counselling etc. and
 - ✓ the quality of the relationship

The Quality of Services

Characteristics of services...

- the customer plays an active role (providing complete and exact information, giving the information on-time)
- services are given in a highly individualised context
- customer's expectations have to be met in an intercultural context
- our services are for free (for the time being)
- there is no concurrence but there is pressure : customers, hosting chairs, expectation of the institution

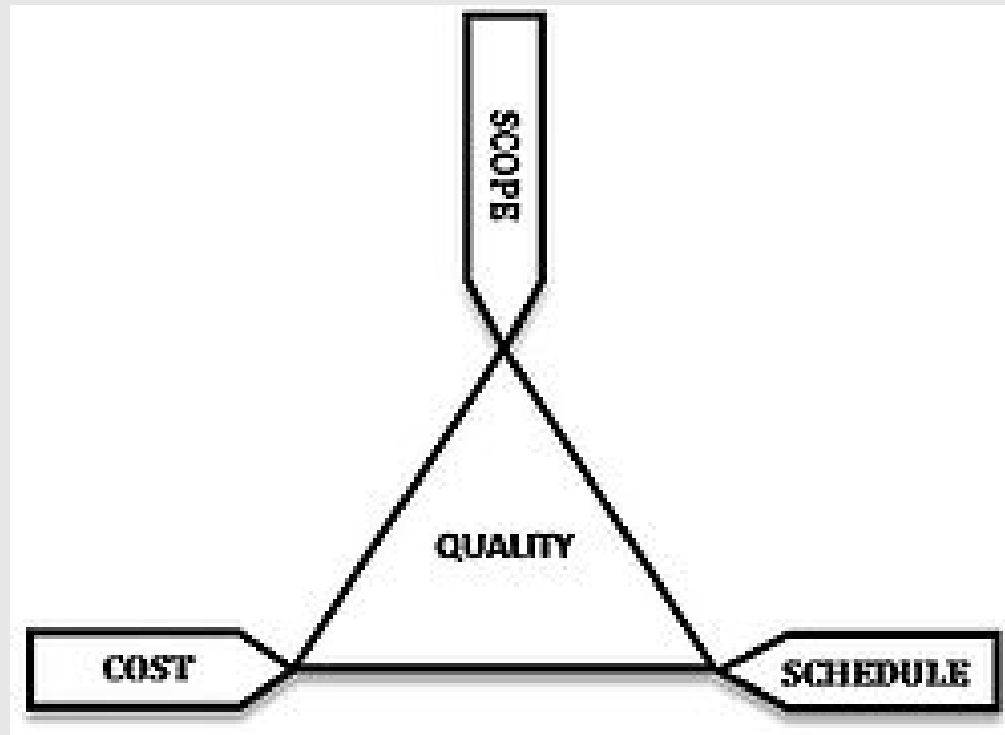
The Quality of Services

More characteristics of the quality of services

- is the capacity to meet the customers' needs
 - = the customer is in the centre of activities
 - = you need to know, what your customers want
- means defining what exactly the service is
- defining quality criteria and indicators
 - evaluating the **quality achieved**
 - the **quality perceived** by the customer might be a different thing

The Quality of Processes

...can be influenced along the lines of the quality triangle



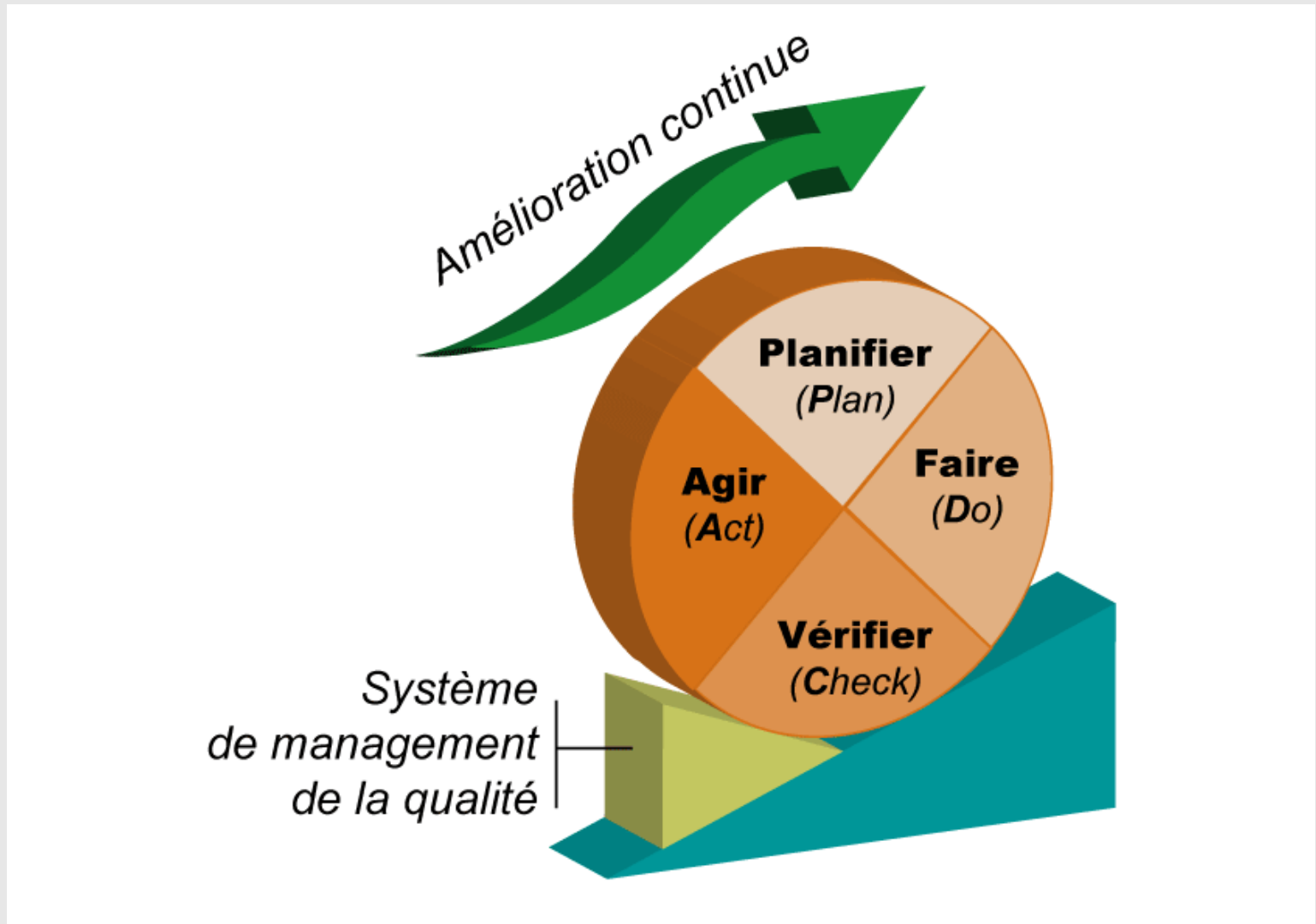
The Quality of Processes



3 Options: Fast, Good, Cheap

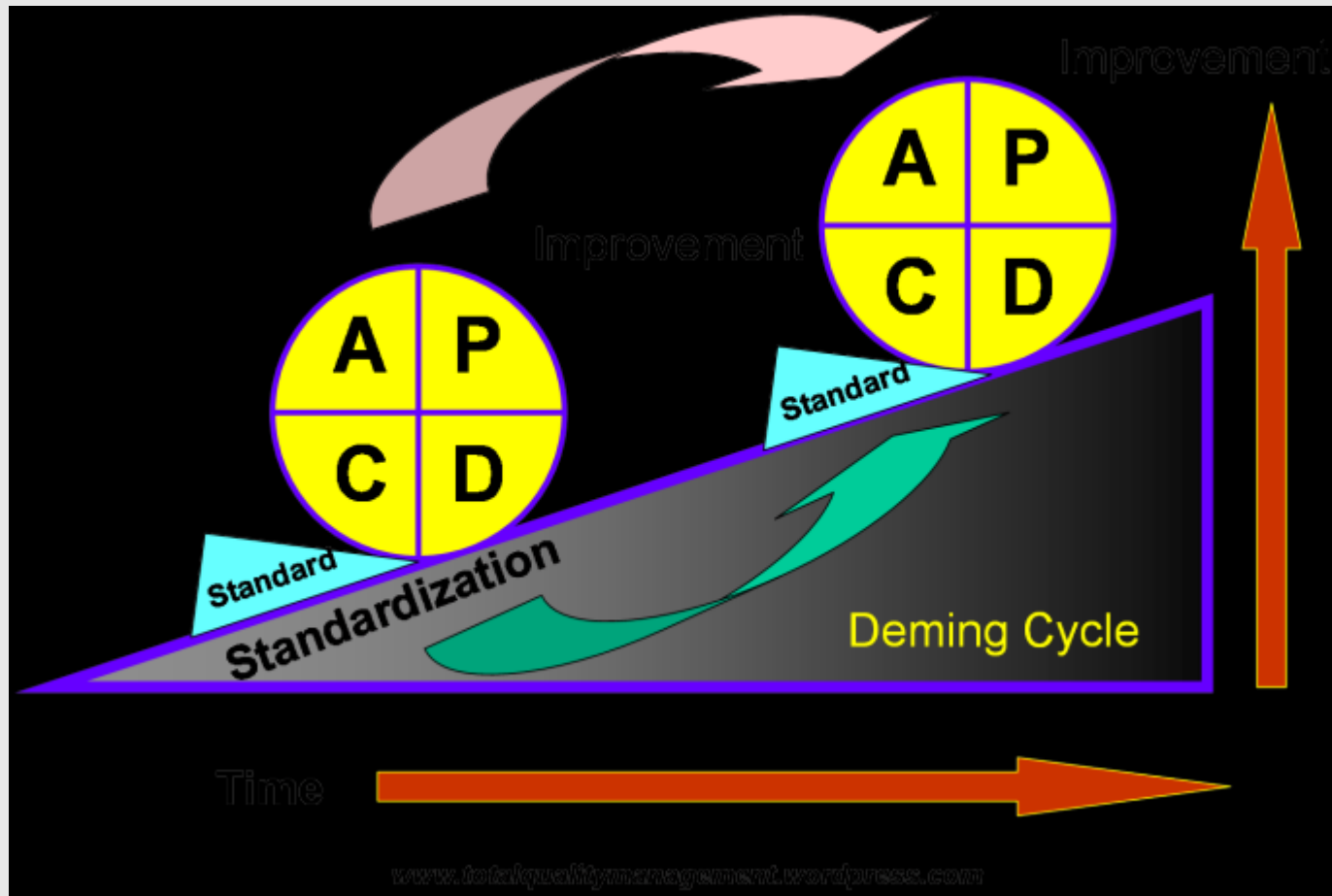
- Here *Fast* refers to the time required to deliver the product / the service
- *Good* is the quality of the final product / the service
- *Cheap* refers to the total cost of designing and building the product / the service

The Quality Management of Processes



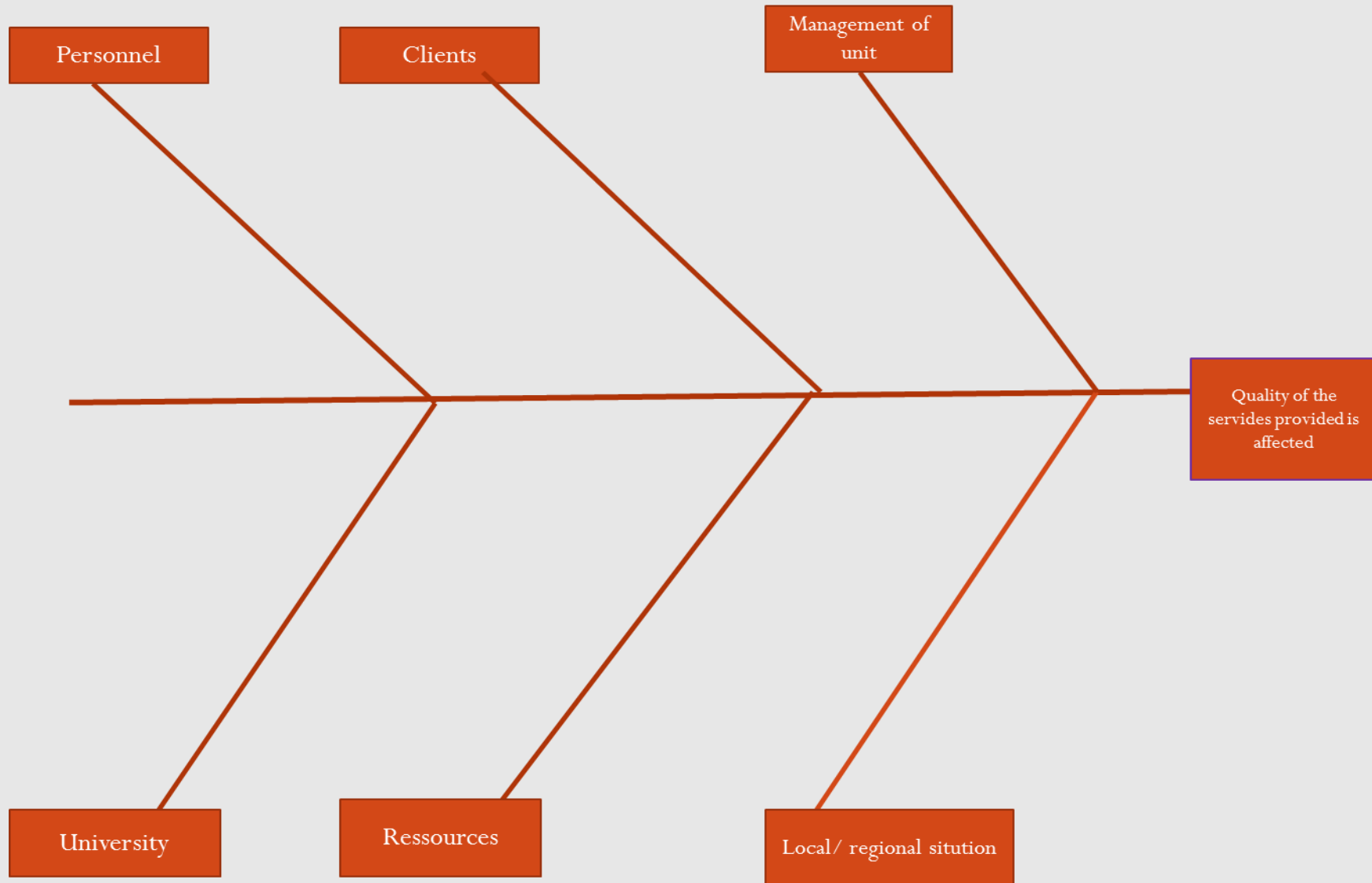
The Quality Management of Processes

Quality Management of Processes





The Risks of Non-Quality



The Risks of Non-Quality

